

Transamerica Center for Health Studies [®] Survey: Companies Navigate the Heath Coverage Mandate

December 2015

Table of Contents

| About the Transamerica Center for Health Studies® | Page 3 |
|---|---------|
| About The Survey | Page 4 |
| Method | Page 5 |
| Terminology | Page 6 |
| Executive Summary | Page 7 |
| Detailed Findings | |
| Healthcare Offerings | Page 10 |
| Current Offerings | Page 11 |
| Wellness Programs | Page 22 |
| Future Offerings | Page 29 |
| Affordability | Page 34 |
| Attitudes and Behaviors | Page 42 |
| Affordable Care Act | Page 50 |
| Knowledge and Information | Page 54 |
| Demographics | Page 57 |
| Appendix | Page 60 |

About the Transamerica Center for Health Studies®

The Transamerica Center for Health Studies[®] (TCHS) informs the national healthcare conversation, bringing clarity to the complex decision-making regarding health coverage and personal health and wellness. Through its broad-based analysis and research findings, TCHS offers consumers and employers a guide to navigate the financial implications of the healthcare decisions they are facing.

TCHS engages with the American public through national surveys, its website, research findings and consumer guidance. TCHS also collaborates with healthcare experts and organizations that are equally focused on health coverage and personal health and wellness.

A division of the Transamerica Institute, a nonprofit, private foundation, TCHS is dedicated to identifying, researching and analyzing the most relevant healthcare issues facing consumers and employers nationwide.

The Transamerica Institute is funded by contributions from Transamerica Life Insurance Company and its affiliates (not a major medical insurer) and may receive funds from unaffiliated third parties.

About The Survey

- In September 2013, TCHS conducted the inaugural national survey of the U.S. General Adult Population and Employers regarding their attitudes toward healthcare. The overall goals for the study were to illuminate emerging trends, promote awareness and help educate the public.
- The 2015 survey seeks to understand the perspective of US businesses on:
 - The current healthcare offerings,
 - Anticipated changes to offerings in the future,
 - The role healthcare benefits play in employee satisfaction,
 - Their engagement with their employees as it relates to healthcare benefits, and;
 - Their experiences and attitudes towards ACA.
- The results of the most recent study represent the third wave of annual research:
 - Wave 1 (Benchmark Wave): July 2013 (n=758)
 - Wave 2: July 2014 (n=751)
 - Wave 3: August/September 2015 (n=1500)

Method

- A 20-minute online survey was conducted from August 14 September 3, 2015 among a sample of 1500 employer decision makers ages 18+. Qualified respondents were:
 - Primary decision makers of employee benefits at their company;
 - Employed by or the proprietor of a for-profit (non-educational) organization; and
 - Owner, CEO/Chairman, Director of HR, Benefits Manager, other HR professional responsible for employee benefits, or other professional responsible for employee benefits.
- The following sub-samples were achieved:
 - Businesses with 1-49 full-time employees: 795
 - Businesses with 50-499 full-time employees: 395
 - Businesses with 500+ full-time employees: 310
- Data were weighted (statistically adjusted) on employer size (by number of employees) to be representative of U.S. businesses.
 - In comparison to the weighted data in previous waves, the weighted data for 2015 reflects a lower mean number of employees, more owners, less HR directors, and a shift towards manufacturing and fewer companies in the professional services industry.
- Percentages were rounded to the nearest whole percent. Differences in the sums of combined categories/answers are due to rounding.
- When comparing to the 2013 benchmark study, please note that qualification criteria were adjusted in the subsequent surveys. In the 2013 Benchmark study:
 - Respondents with at least shared decision making responsibility (as opposed to primary responsibility) for employee benefits; and
 - Those with titles other than Owner, CEO/Chairman, Director of HR, or Benefits Manager were able to qualify for the survey as long as they met the other qualification criteria.

Terminology

Patient Protection and Affordable Care Act

Terms "companies" and "businesses" (etc.) are used interchangeably and refer to for-profit and non-educational institutions.

Employer Size

Employers

ACA

When shown by employer size, labels (i.e., "1-49 Employees," etc.) refer to the number of full-time employees.

Executive Summary

Companies are more likely to have added coverage or increased premium contributions this year compared to the past two years. (Slide 19)

- More than four in five (82%) employers offer at least one healthcare plan, and companies of all sizes are offering more healthcare plans across the board. (Slide 11)
- PPOs and HMOs remain the most common types of healthcare plans offered. (Slide 16)

Of companies who say they are at risk for paying a "Cadillac Tax," for high-end health plans, more than eight in ten (84%) report planning to change their benefits to avoid it. (Slide 20)

- Currently, nearly two in three employers (62%) say they buy a health plan and provide it directly to employees, but one in ten (10%) report they anticipate that they will subsidize employees buying health coverage on private exchanges in the future (compared to 6% currently subsidizing plans). (Slide 14)
- Providing the best healthcare benefits package possible remains the top health benefit-related priority for employers. Two in five employers (40%) anticipate the quality of health insurance they offer to employees will improve in the next 12 to 36 months, and only 10% expect the quality to decline. (Slide 12, 31)

Over 80% of both employers and employees agree that healthcare benefits are important for attracting/retaining employees and for overall employee job satisfaction, and over 90% of employers and employees say a flexible work/life balance is important for the overall employee experience. (Slides 44, 45)

- However, employers are more likely to think employees are satisfied with the company's health plan (95% vs. 77%) and other benefits (93% vs. 78%) than employees actually report. (Slide 48)
- Of those employers who indicated their company increased insurance, other benefits, or added a wellness program, around two in five reported the reason for the change was due to pressure from employees. (Slide 32)

Executive Summary

Most employers say they try to keep their health coverage premiums, deductibles, and copays/coinsurance constant, however three in ten employers want to maximize their employees' share of premiums. (Slide 35)

- Employers are most likely to be concerned about their company's ability to manage healthcare costs associated with cancer (71%) drug expenses (69%), as well as diabetes and obesity (68%). Self-insured employers are more likely to report being concerned about healthcare costs compared to companies that purchase or subsidize plans. (Slide 37, 39)
- More than two in five (44%) companies say they anticipate their employees healthcare costs to the company will increase in the next 24 to 36 months. (Slide 40)

Employers offering healthcare benefits are more likely than those who do not offer benefits to say they anticipate profitability, hiring and wages to increase in the next 1 to 2 years. (Slide 36)

- Half of employers who implemented a wellness program in the past 12 months cite saving money as motivation for change. (Slide 32)
- Of those employers who work with a benefits advisor (61%), over half expect the relationship to become more consultative (59%), especially companies that are self-insured (65% reporting the relationship will become more consultative in the future). (Slide 56, 67)

Executive Summary

84% of employers say the Affordable Care Act had a positive-neutral impact on their business, but reporting requirements are burdensome for two-thirds of employers. (Slide 52)

• 55% of small businesses are now aware of the SHOP marketplaces, compared with 50% of small business awareness last year. (Slide 53)

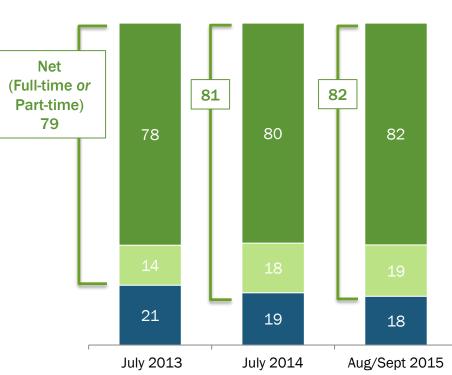
Most companies report offering wellness programs that they believe have a positive impact. But while the majority of employers (84%) say their leaders are committed to taking care of the health of their employees, only a third of employees (33%) agree. (Slide 27, 26)

- Three in five (61%) employers report offering wellness programs. But, less than half (45%) of employees with employer coverage say they work for an employer who offers a wellness program. (Slide 23)
- Most companies report that the wellness programs they offer have had a positive impact on workers' health (82%), productivity and performance (80%), and healthcare costs (71%). (Slide 27)
- 50% of employers report they engage employees in education and/or advice about the healthcare benefits their company offers more than once a year. (Slide 49)
- Employers reporting that their health promotion plan has had a positive impact on healthcare costs are more likely than those reporting a neutral or negative impact to say they offer screenings (69% vs. 57%), links to services (53% vs. 39%) and integration of the program into their culture (48% vs. 37%). (Slide 28)

Healthcare Offerings Healthcare Benefits Wellness Programs Future Changes

More Employers Offer Insurance

The percentage of employers not offering insurance to employees dropped to 18%, the lowest since this was first asked in July 2013.



% Providing Any Healthcare Benefit

% Providing Healthcare by Company Size

| | | Less than 50 Employees (n=795) | 50-499 Employees (n=395) | 500+ Employees (n=310) |
|--|--------------------------------|---|--------------------------------|------------------------------|
| Yes, full-time employees | Yes, Full-time or Part-time | 61 | 99 | 99 |
| Yes, part-time employees | Yes, Full-time | 60 | 99 | 99 |
| ■ No, none | Yes, Part-time | 8 | 26 | 30 |
| | No, none | 39 | 1 | 1 |

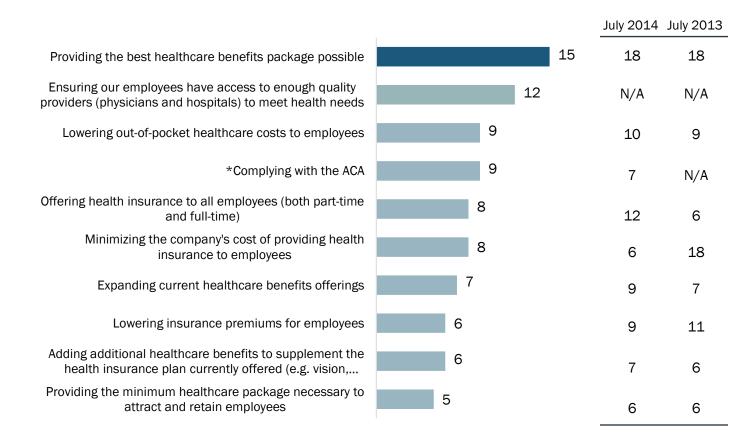
The percentage of small businesses reporting they provide insurance has increased significantly since July 2013 (61% vs. 51%).

BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500) Q800. Does your company provide healthcare benefits to any of your employees?

Providing Best Benefits Package Remains Priority

When asked to identify their company's most important healthcare benefit-related priority, employers most commonly selected providing the best benefits package possible.

Most Important Healthcare Benefit-Related Priority 2015

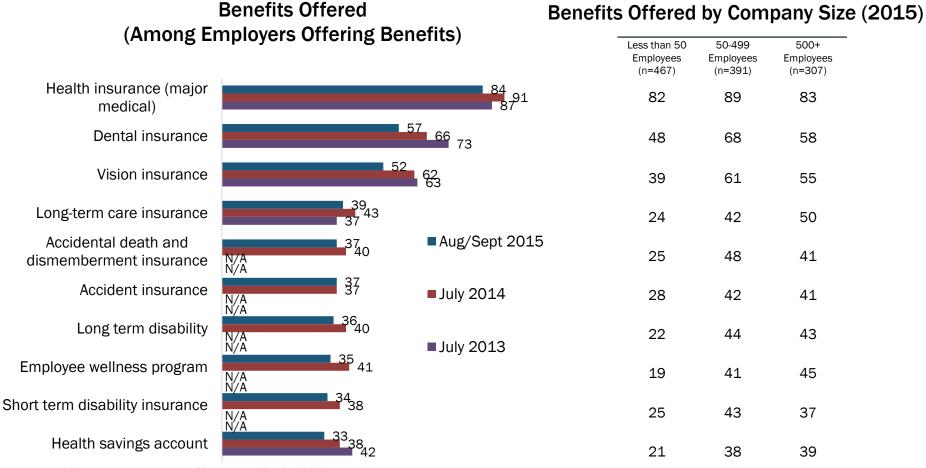


BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500)

Q825. Which one of the following is your company's most important healthcare benefit-related priority right now?

Major Health, Dental, and Vision Offerings Drop

This year's employers are less likely to be offering dental and vision insurance compared to July 2014 and are slightly less likely to be offering major medical.



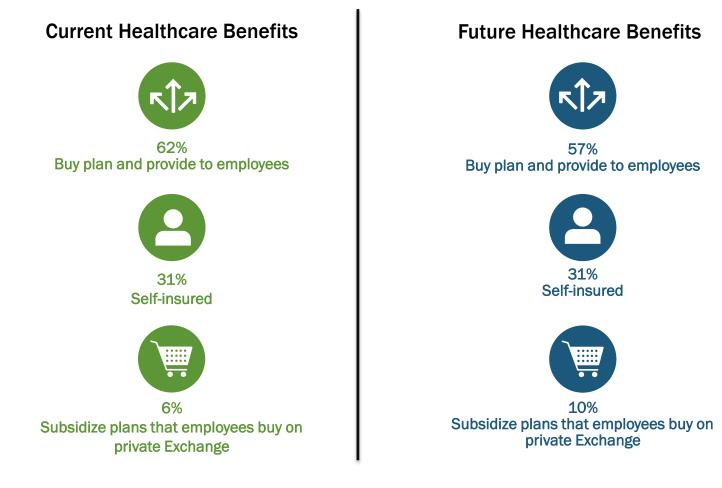
Only most commonly offered benefits for 2015 shown

BASE: Company Provides Healthcare Benefits (July 2013 n=640, July 2014 n=626, Aug/Sept 2015 n=1165)

Q810. Which of the following healthcare benefits does your company offer to employees?

Only 1% of Employers Currently Providing Health Benefits Say They Will Not Be Offering Them in 2-3 Years

Employers expect that they will be less likely to buy plans to provide to employees in the future. They expect to be more likely to subsidize plans that employees buy privately.



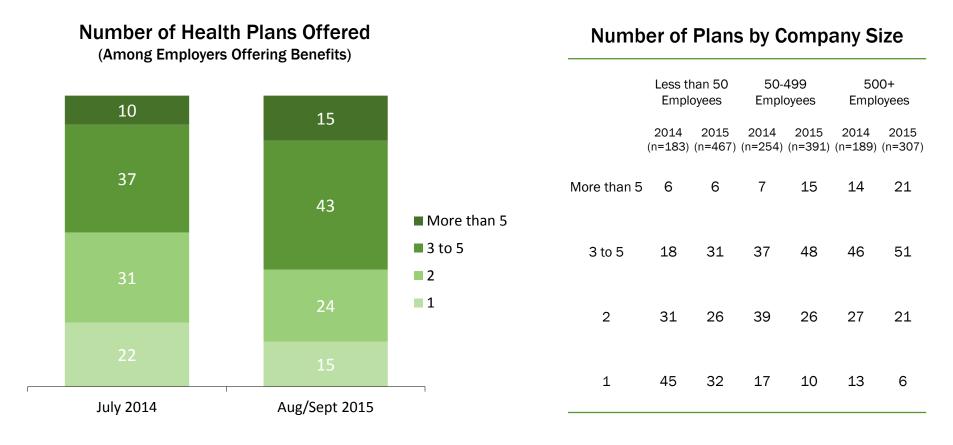
BASE: Provides Healthcare Benefits (Aug/Sept 2015 n=1165)

Q812. Which describes how you provide health insurance?

Q813. Regarding how you provide health insurance, what do you think you will be doing in 2 to 3 years?

Employers Are Offering More Plans

More than four in five (82%) offer more than one plan. When looking at company size, movement towards more plans is noted across the board. For all employer types, the most common range is 3-5 plans offered.

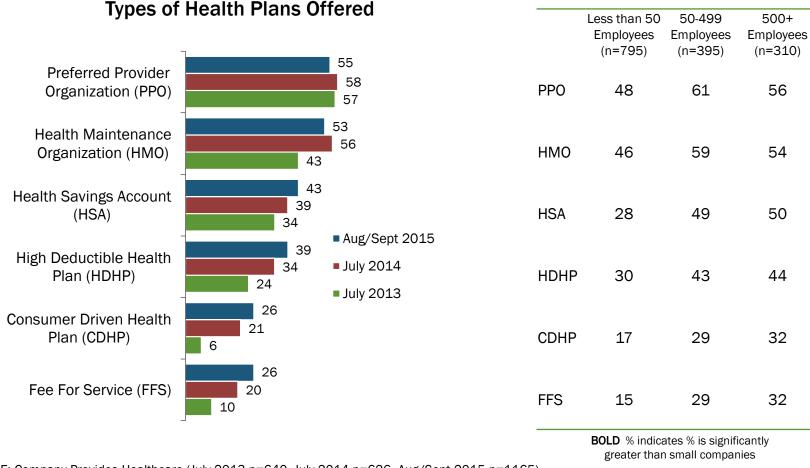


BASE: Company Provides Healthcare Benefits (July 2014 n=626, Aug/Sept 2015 n=1165)

Q815. How many types of healthcare plans are included in your health insurance coverage options?

PPOs and HMOs Remain Most Common Types of Plans

There has been a steady increase in use of HDHPs, CDHPs, and FFSs over the last two years.



Types of Health Plans by Company Size

56

54

50

44

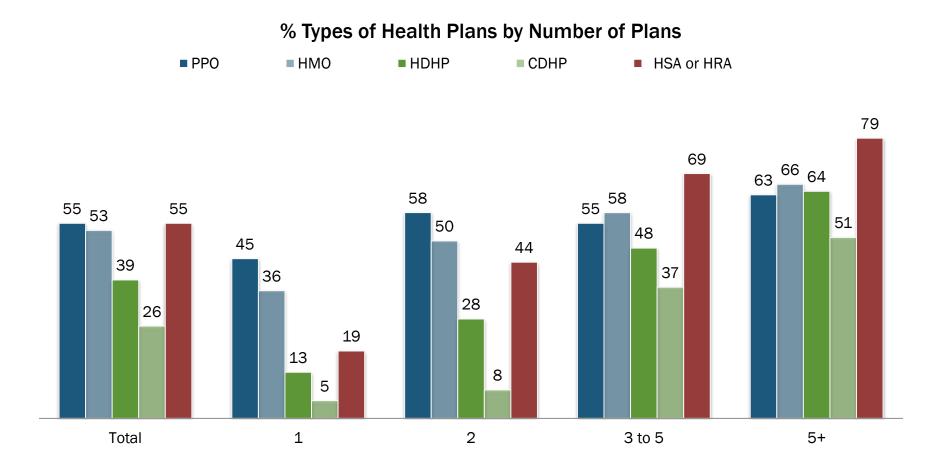
32

32

BASE: Company Provides Healthcare (July 2013 n=640, July 2014 n=626, Aug/Sept 2015 n=1165) Q820. Which types of health plans are included in your health insurance coverage?

PPOs and HMOs First in Line for Coverage

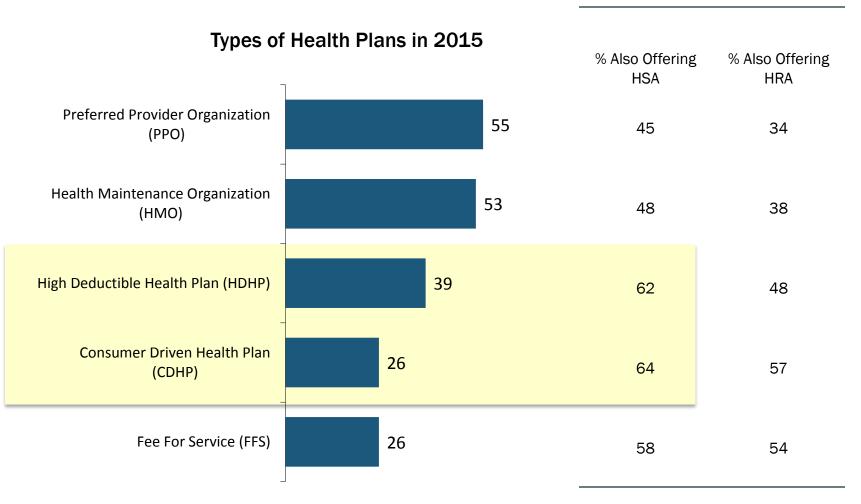
Employers only offering one plan are likely to rely on PPOs and HMOs. CDHP/HDHPs and HSA/HRAs are likely to be added on as the number of plans increases.



BASE: Company Provides Healthcare (Aug/Sept 2015 Total n=1165, 1 n=217, 2 n=296, 3-5 n=485, 5+ n=133) Q815. How many types of healthcare plans are included in your health insurance coverage options? Q820. Which types of health plans are included in your health insurance coverage?

Nearly Two in Three Offering HDHPs or CDHPs Couple It with HSAs

Around half of employers offering a HDHP or CDHP also offer HRAs. The percentage of employers offering a PPO or HMO is double the percentage of those offering a FFS.

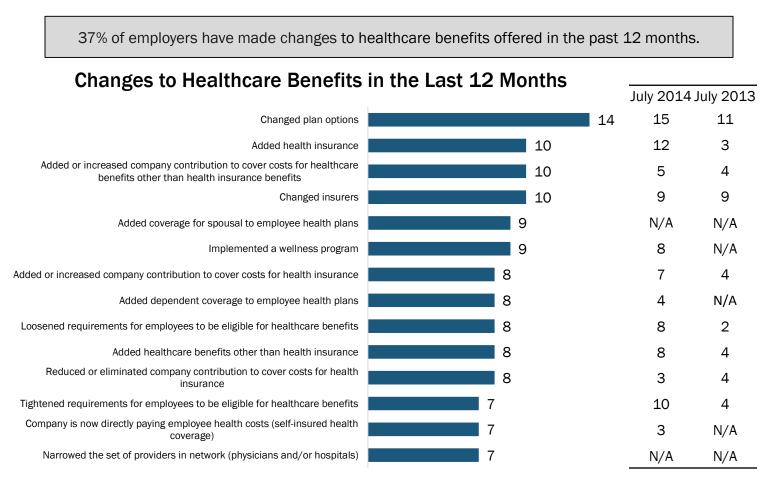


BASE: Company Provides Healthcare (Aug/Sept 2015 n=1165)

Q820. Which types of health plans are included in your health insurance coverage?

Companies More Likely to Have Added or Increased Contributions Than in Past Years

Of those who report making changes to their healthcare benefits, the most common change reported is changing plan options, but the percentage reporting an increased company contribution to cover cost doubled.

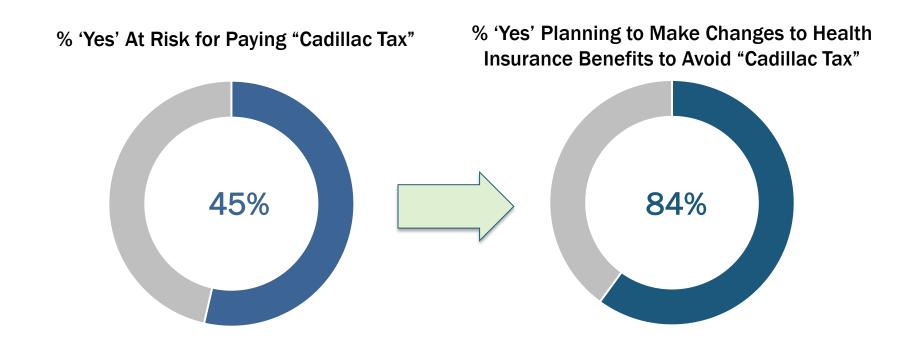


BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1010. In the past 12 months, has your company made any changes to the healthcare benefits it offers/offered? Q1015. What changes were made to the healthcare benefits your company offers?

Companies Plan to Alter Health Insurance Benefits to Avoid Cadillac Tax

Of companies who say they are at risk for paying a "Cadillac Tax," more than eight in ten report planning to change their benefits to avoid it.



BASE: Provides Healthcare Benefits (Aug/Sept 2015 n=1165)

Q1320A. The "Cadillac Tax" is a 40% non-deductible excise tax on employer-sponsored health coverage that provides high-cost benefits which will go into effect in 2018. Based on your health insurance benefits today, would your company be at risk for paying to the "Cadillac Tax"?

BASE: At risk for Cadillac Tax (Aug/Sept 2015 n=483)

Q1320B. Are you planning on making changes to your health insurance benefits so that you will not be subject to the "Cadillac Tax" in 2018?

Nearly One in Seven Have Stopped Providing Benefits

Medium and large companies are more likely to report dropping insurance, while small companies are least likely.

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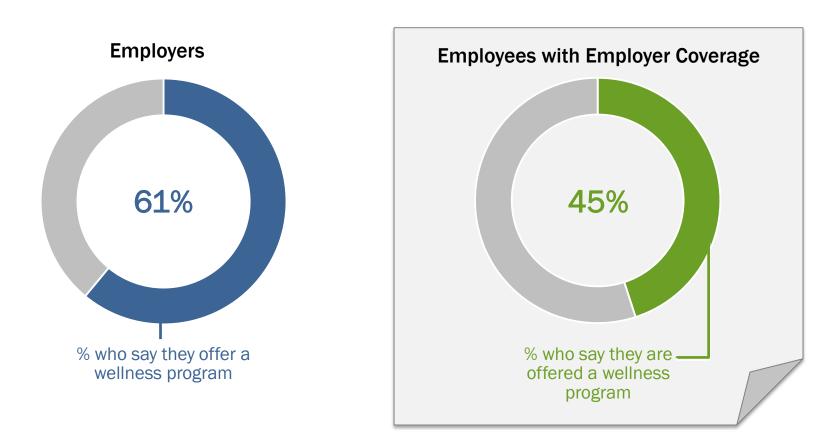
Did you stop providing health insurance in the last year?

*New in 2015 <u>BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)</u> Q811. Did you stop providing health insurance in the past year?

Healthcare Offerings Healthcare Benefits Wellness Programs Future Changes

Some Disconnect Between Employers and Employees Over Wellness Offering

Three in five employers offer wellness programs but only two in five employees with employer coverage say they work for an employer who offers a program.

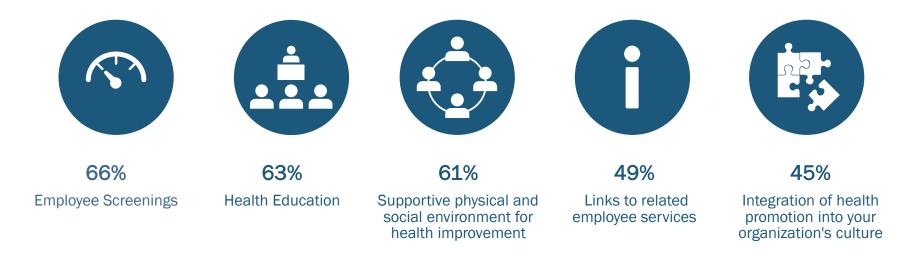


*New in 2015 <u>BASE: All Respondents (n=1500)</u> Q821 Does your company offer a wellness (health promotion) program? From 2015 General Population Survey: <u>BASE: Qualified And Full Time, Part Time, Self Employed (Employees with Employer Coverage n=1883)</u> Q1130A Does your employer offer a workplace wellness (health promotion) program?

Screenings, Education, Support are Most Common Elements

While many employers report their wellness programs include screenings, health education, and a supportive physical and social environment, they are less likely to say they have integrated health promotion into their organization's culture.

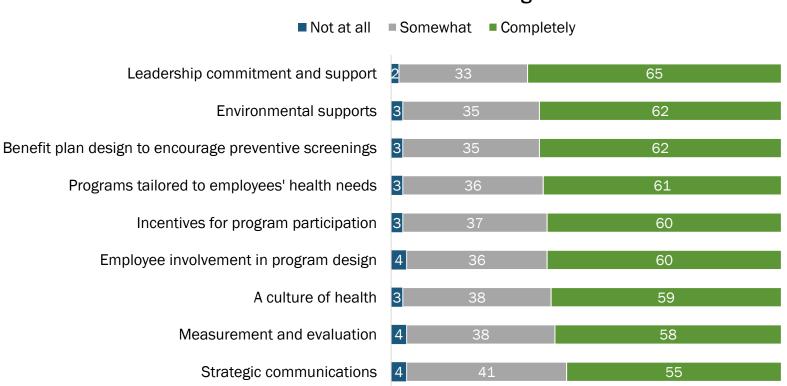
Elements Included in Wellness Programs



*New in 2015 <u>BASE: Offers A Wellness Program (n=811)</u> Q822 Which of the following elements are offered as part of your wellness (health promotion) program? Please select all that apply.

Most Say Leadership Is On Board – Communication May Be Lacking

Employers are most likely to say their wellness plans have leadership commitment and support and are least likely to report that their plans use strategic communications.



Elements in Wellness Programs

*New in 2015

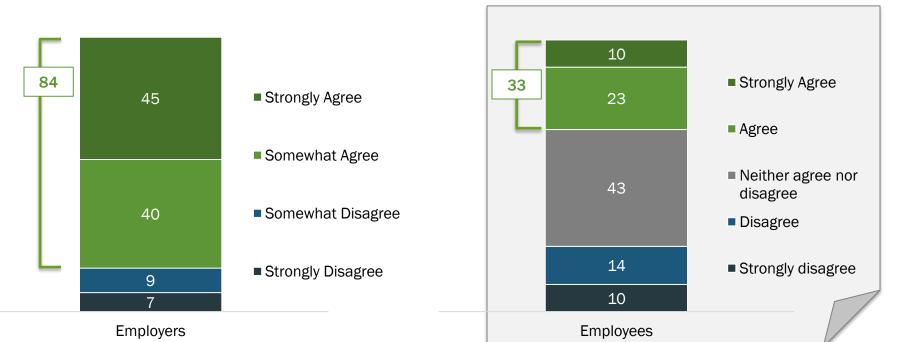
BASE: Offers A Wellness Program (Aug/Sept 2015 n=811)

Q823 Please rate the extent to which each of the following elements is present in your program using the following scale.

Disconnect Between Employer/Employee Perception on Leadership Commitment to Health

While most employers say they demonstrate leadership commitment in their wellness programs, only a third of employees say they their leaders are committed to taking care of the health of their employees.

Employer Reported Leadership Commitment To Improving The Health Of The Employees <u>Employee</u> Reported Leadership Commitment To Improving The Health Of The Employees



BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q832. How much do you agree or disagree with the following statements?

From 2015 General Population Survey:

BASE: Qualified And Full Time, Part Time, Self Employed (n=2752)

Q1130C Please state the degree to which you agree or disagree with the following statements using the following scale.

Employers Likely to See Wellness Plan as Impactful

Most companies report the wellness programs they offer have had a positive impact on workers' health and productivity, as well as healthcare costs.



80%



4 in 5 employers say their workplace wellness program positively impacts workers' health. 4 in 5 employers say their workplace wellness program positively impacts productivity and performance. 7 in 10 employers say their workplace wellness program positively impacts healthcare costs.

Screenings, Links, and Integration of Health Promotion More Prevalent in Workplace Wellness Programs With a Positive Cost Saving Impact

Health education and a supportive physical environment also keep costs down, but less so than screenings, links, and integration.

Elements of Wellness Plan by Impact on Cost

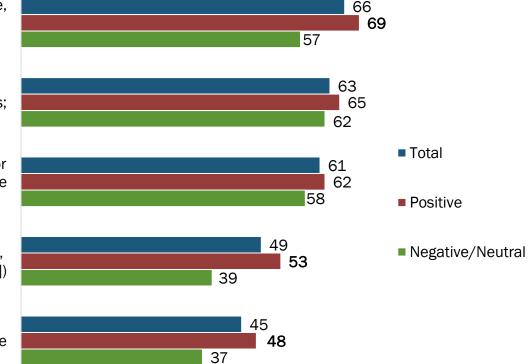
Employee screenings with follow-up (for example, health risk assessments (HRAs) and biometric screenings)

> Health education (for example, skills development and behavior change classes; awareness building brochures, posters)

Supportive physical and social environment for health improvement (for example, tobacco-free policies, subsidized gym memberships)

Links to related employee services (for example, referral to employee assistance programs [EAPs])

Integration of health promotion into your organization's culture (for example, part of the business' mission statement)



BOLD item indicates a significant difference between groups

BASE: Offers A Wellness Program (Total n=811, Positive n=559, Negative/Neutral n=239)

Q822. Which of the following elements are offered as part of your wellness (health promotion) program? Please select all that apply.

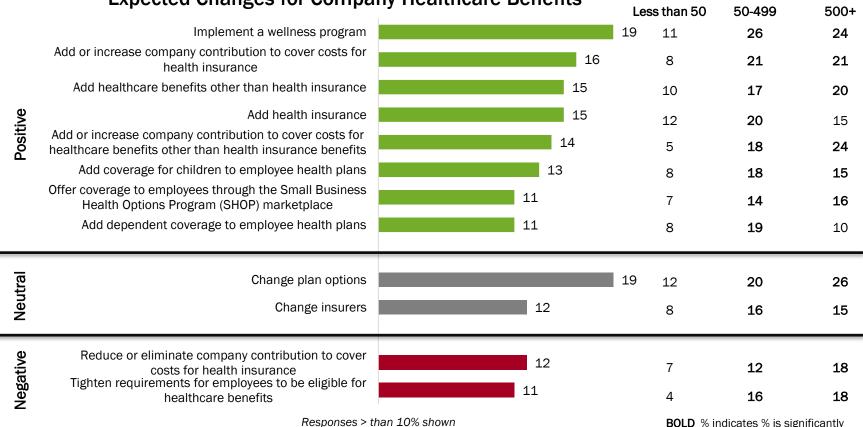
Q824. What impact has your workplace health promotion program had on... (please use the following scale)?

Healthcare Offerings

Healthcare Benefits Wellness Programs Future Changes

Changes Likely to Be Among Large/Midsized Companies

Implementing a wellness program is among the most commonly reported change across all company sizes, as is changing plan options. Midsized companies more likely to add health insurance benefits.



Expected Changes for Company Healthcare Benefits

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1025. What changes, if any, do you expect will be made to your company's healthcare benefits in the next 1 - 2 years? Please select all that apply.

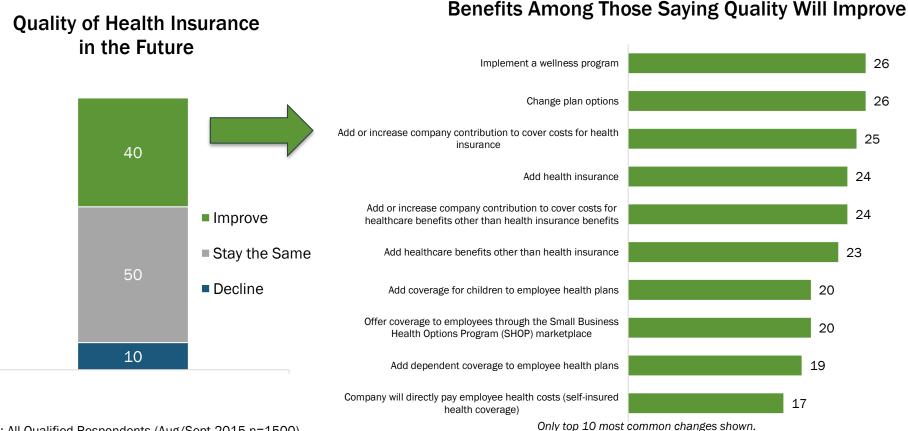
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greater than small companies

Only 10% Of Companies Expect Insurance Quality to Decline

Of the Employers expecting costs for providing health insurance benefits to increase, around three in ten or more expect the quality of health insurance to also increase in the future.

Expected Changes to Company Healthcare



BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1321. Do you think the quality of health insurance you are able to offer employees will improve, decline, or stay the same in the next 12 to 36 months?

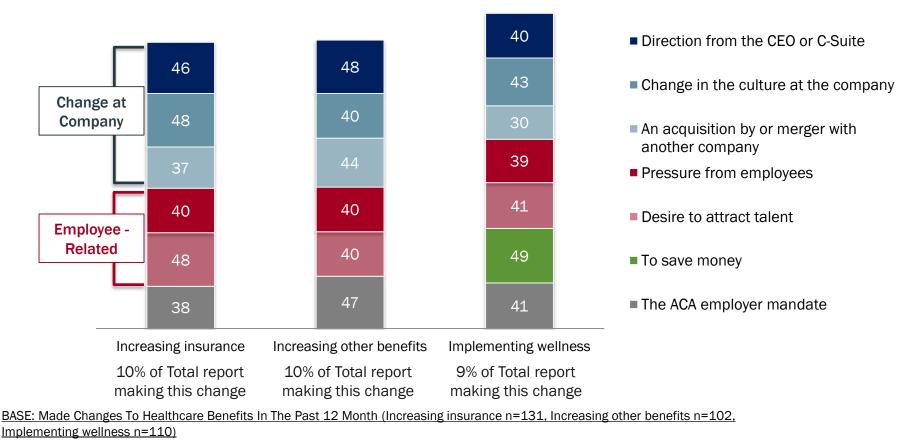
BASE: Say Quality of Health Benefits Will Improve (n=536)

Q1025. What changes, if any, do you expect will be made to your company's healthcare benefits in the next 1 – 2 years? Please select all that apply.

Half Of Employers Who Implemented a Wellness Program Cite Saving Money as Motivation for Change

Nearly half of employers who increased insurance did so to attract talent and nearly half of employers who increased other benefits did so at the direction of the CEO.

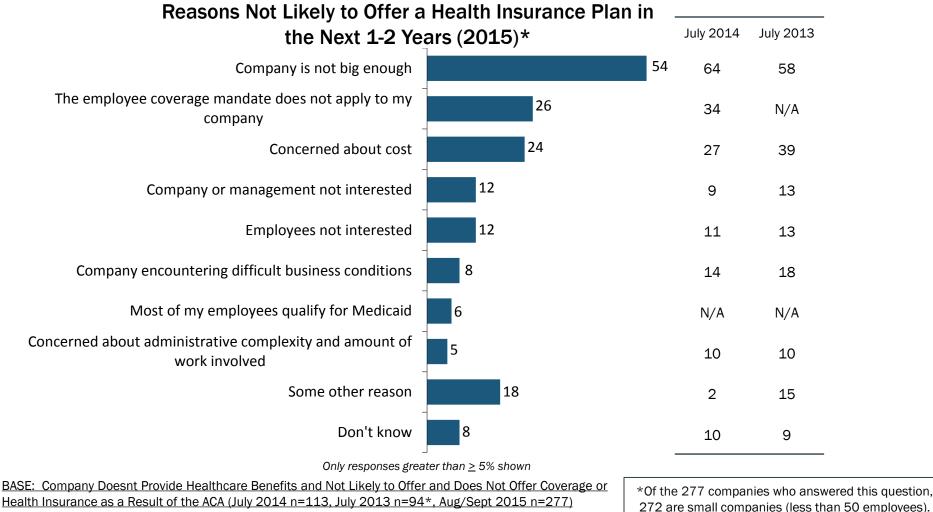
Motivations for Increasing Insurance, Benefits, and Wellness



Q1015C. What motivated your company to increase health insurance, benefits, and/or implement a wellness program? (Multiple response)

Size Most Common Barrier to Providing Insurance

Cost concerns and difficult business conditions are less likely to be the cause of dropping health insurance than in the past (for small companies).



Health Insurance as a Result of the ACA (July 2014 n=113, July 2013 n=94*, Aug/Sept 2015 n=277)

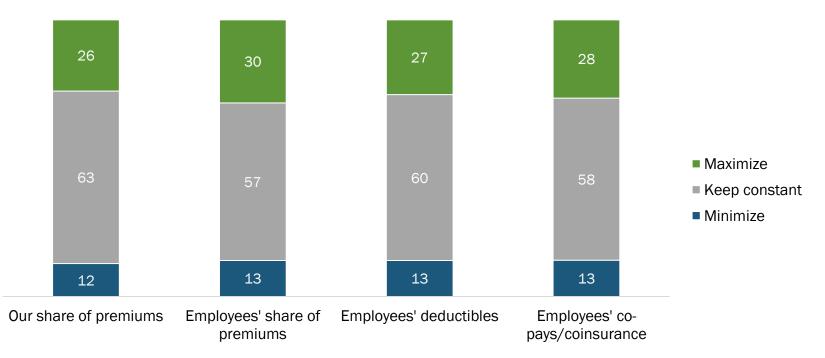
Q1030. What are the reasons that your company is not likely to offer a health insurance plan in the next 1-2 vears? www.transamericacenterforhealthstudies.org/

*Small Base. Results are directional in nature.



Most Employers Just Trying to Keep Costs Constant

Most employers say they try to manage healthcare costs by trying to keep premiums, deductibles and co-pays/co-insurance constant. However, three in ten employers want to maximize employee shares of premiums.



Methods for Managing Healthcare Costs

BASE: Offers Health Insurance (Aug/Sept 2015 n=998)

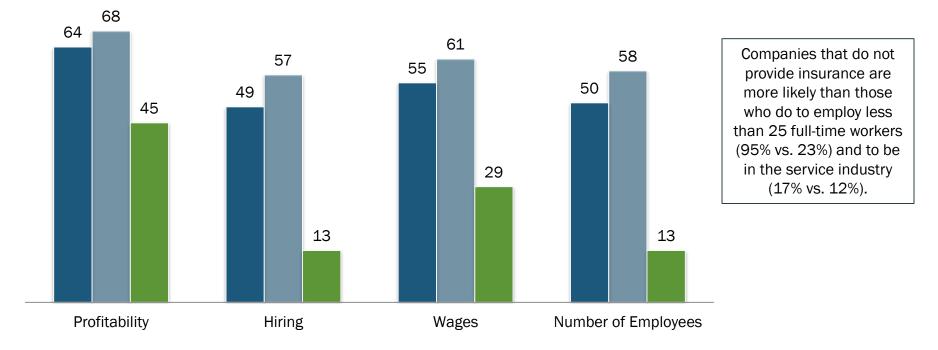
Q919. Which of the following best describes your current approach to managing health insurance costs for you and your employees?

Offering Health Benefits Associated With Company Growth

Employers offering healthcare benefits are more likely than those who do not to say they anticipate profitability, hiring and wages to increase in the next 1 to 2 years.

% Anticipating Increase by Insurance Offering

Total Offers Healthcare Benefits Does Not Offer Healthcare Benefits



BASE: All Qualified Respondents (Aug/Sept 2015 n=1500; Offers Healthcare Benefits (n=1165; Does Not Offer Helathcare Benefits (n=335)

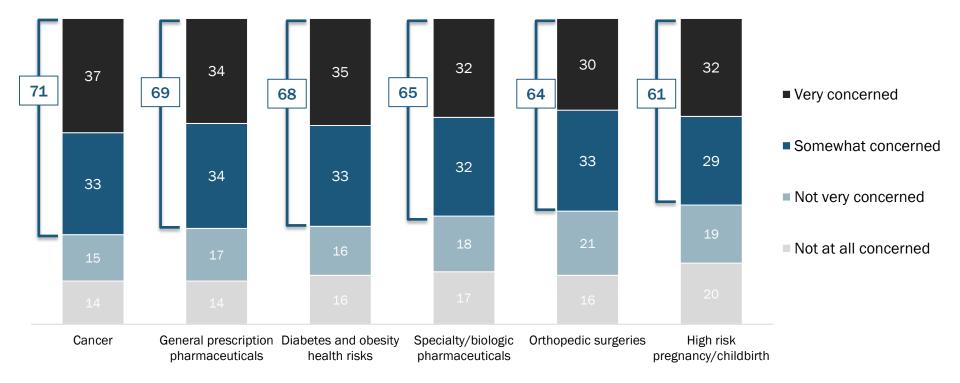
Q710. Over the next 1-2 years, how do you anticipate the following will change at your company?

BASE: Company Provides healthcare (Aug/Sept 2015 n=1165)

Q820. Which types of health plans are included in your health insurance coverage?

Costs Associated with Cancer Most Common Concern

When asked about their company's ability to manage healthcare costs, cancer, drug costs and the health risks of diabetes/obesity top the list of concerns.



Concerns About Managing Healthcare Costs (%)

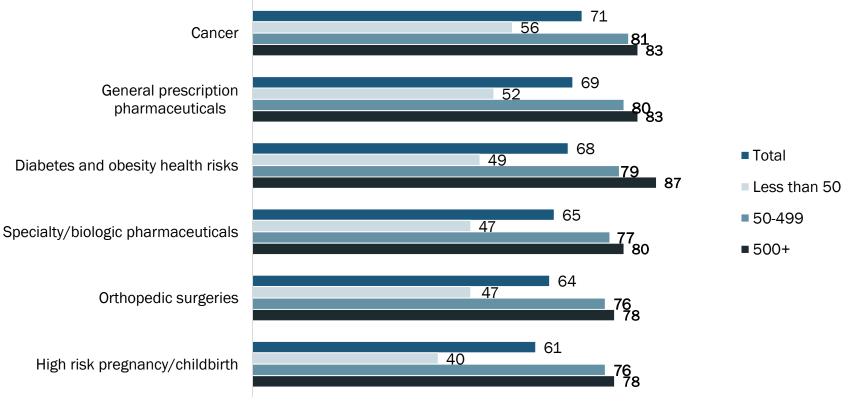
*New in 2015

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1040. How concerned are you about your company's ability to manage the following types of healthcare costs?

Large Employers More Likely to Show Concern about Costs

Overall, smaller companies are less likely to say they are concerned about managing healthcare costs compared to medium and large companies.



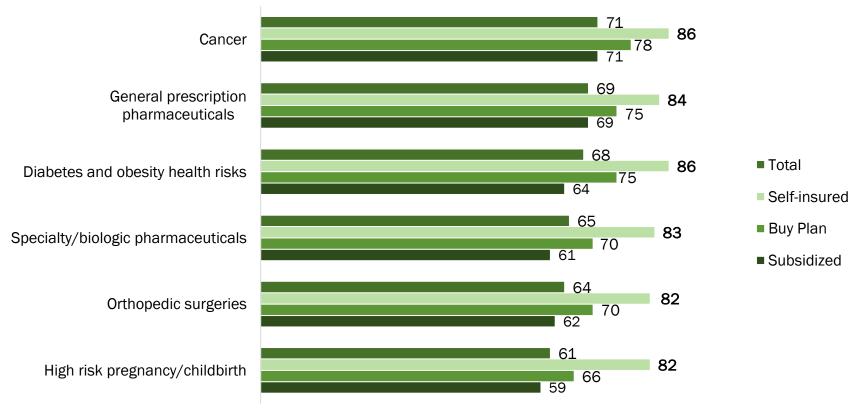
% Very/Somewhat Concerned about Managing Cost by Company Size

BOLD % indicates % is significantly greater than small companies

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500; Less than 50; n=795; 50-499; n=395;500+ n=310) Q1040. How concerned are you about your company's ability to manage the following types of healthcare costs?

Self-insured Employers More Likely to Be Concerned about Costs

Self-insured companies express significant concern about managing costs of employee health conditions.



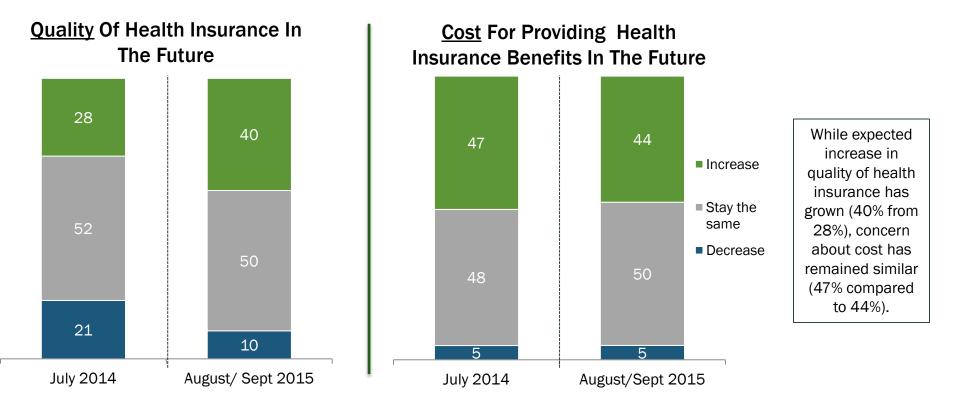
% Very/Somewhat Concerned about Managing Cost by Funding

BOLD % indicates % is significantly greater than companies buying and subsidizing plans

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500; Self-insured; n=336; Buy Plan n=737; Subsidized n=73) Q1040. How concerned are you about your company's ability to manage the following types of healthcare costs?

Companies Expect Health Insurance Quality to Increase

More companies in 2015 expect the quality of health insurance will increase – a similar proportion expects costs to increase. Half of employers expect costs to remain flat.



BASE: All Qualified Respondents (July 2014 n=751, Aug/Sept 2015 n=1500)

Question text in 2014: Q1323. Given what you know about the ACA, do you think the quality of health insurance you are able to offer employees will improve, decline, or stay the same?

Question text in 2015: Q1321. Do you think the <u>quality</u> of health insurance you are able to offer employees will improve, decline, or stay the same in the next 12 to 36 months?

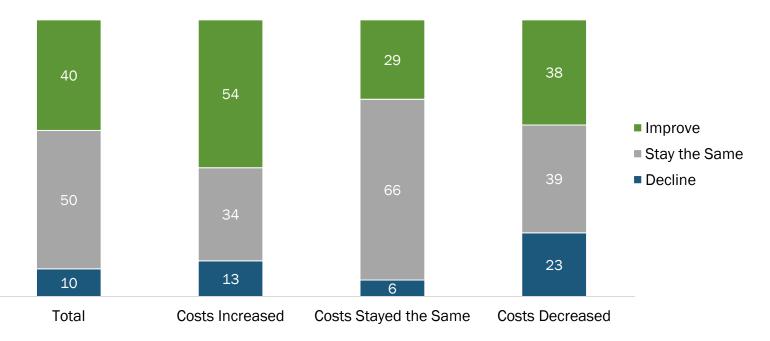
BASE: All Qualified Respondents (July 2014 n=751, Aug/Sept 2015 n=1500)

Question text in 2014: Q1320. Given what you know about the ACA, do you expect that costs for each of the following will increase, decrease, or stay the same? Question text in 2015: Q1320. Do you expect that costs for each of the following will increase, decrease, or stay the same in the next 12 to 36 months? www.transamericacenterforhealthstudies.org/

Increased Cost Associated with Increased Quality

A majority of employers expecting costs for providing health insurance benefits to increase think quality will increase in the future. Overall, 50% of employers expect quality to stay the same.

Anticipated Quality of Health Insurance by Anticipated Cost For Providing Health Insurance Benefits In The Future



*Note: Small base. Results are directional in nature.

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500; Costs Increased n=637; Costs Stayed the Same n=790; Costs Decreased n=73*) Q1321. Do you think the quality of health insurance you are able to offer employees will improve, decline, or stay the same?

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1320. Do you expect that costs for each of the following will increase, decrease, or stay the same?

Attitudes and Behaviors

Employers Agree That Healthcare Benefits Help Retain Employees, Boost Morale, and Increase Productivity

Employers are more likely to believe that healthcare benefits can compensate for lower salaries and are an alternative to pay increases than they were in the past.

| Attitudes Towar | ds Healthd | are | % Somew | hat/Stroi | ngly Agree |
|--|--|---|---|--|---|
| Somewhat agre | e 🔳 Strongly agre | e | July 2013 | July 2014 | Aug/ Sept 2015 |
| Healthcare benefits help to keep and retain employees with the company | 38 | 48 | 83 | 85 | 86 |
| - Healthcare benefits help to attract quality employees to the company | 39 | 47 | 82 | 83 | 85 |
| Our employees view their healthcare benefits as a requirement of their compensation package | 39 | 40 | 73 | 78 | 78 |
| Our company offers generous healthcare benefits to compensate for lower salaries | 34 | 35 | 52 | 64 | 68 |
| - Healthcare benefits help to boost employee morale | 41 | 46 | 83 | 86 | 87 |
| Our CEO and senior leaders are committed to improving the health of the employees | 40 | 45 | N/A | N/A | 84 |
| Our CEO and senior leaders feel it is their responsibility to take care of their employees' health insurance needs | 38 | 42 | N/A | N/A | 81 |
| - Healthcare benefits help to keep employees healthy, leading to better productivity | 40 | 48 | 84 | 86 | 88 |
| Implementing health/wellness and disease management programs lead to better control of health care costs | 44 | 42 | 83 | 85 | 86 |
| | | | | | |
| Our employees need to play a bigger role in managing their own health care costs | 43 | 40 | 76 | 78 | 82 |
| | E Somewhat agre Healthcare benefits help to keep and retain employees with the company Healthcare benefits help to attract quality employees to the company Our employees view their healthcare benefits as a requirement of their compensation package Our company offers generous healthcare benefits to compensate for lower salaries Healthcare benefits help to boost employee morale Our CEO and senior leaders are committed to improving the health of the employees Our CEO and senior leaders feel it is their responsibility to take care of their employees' health insurance needs Healthcare benefits help to keep employees healthy, leading to better productivity Implementing health/wellness and disease management | Somewhat agreeStrongly agreeHealthcare benefits help to keep and retain employees with the company38Healthcare benefits help to attract quality employees to the company39Our employees view their healthcare benefits as a requirement of their compensation package39Our company offers generous healthcare benefits to compensate for lower salaries34Healthcare benefits help to boost employee morale health of the employees41Our CEO and senior leaders are committed to improving the health of the employees38Our CEO and senior leaders feel it is their responsibility to take care of their employees' health insurance needs38Healthcare benefits help to keep employees healthy, leading to better productiviy Implementing health/wellness and disease management40 | the company3848Healthcare benefits help to attract quality employees to the company3947Our employees view their healthcare benefits as a requirement of their compensation package3940Our company offers generous healthcare benefits to compensate for lower salaries3435Healthcare benefits help to boost employee morale4146Our CEO and senior leaders are committed to improving the health of the employees4045Our CEO and senior leaders feel it is their responsibility to take care of their employees' health insurance needs3842Healthcare benefits help to keep employees healthy, leading to better productivity4048Implementing health/wellness and disease management | Somewhat agreeStrongly agreeJuly 2013Healthcare benefits help to keep and retain employees with the company384883Healthcare benefits help to attract quality employees to the company394782Our employees view their healthcare benefits as a requirement of their compensation package394073Our company offers generous healthcare benefits to compensate for lower salaries343552Healthcare benefits help to boost employee morale health of the employees414683Our CEO and senior leaders are committed to improving the health of the employees healthy, leading to better productivity4045N/AHealthcare benefits help to keep employees healthy, leading to better productivity404884Mealthcare benefits help to keep employees healthy, leading to better productivity404884Mealthcare benefits help to keep employees healthy, leading to better productivity404884Mealthcare benefits help to keep employees healthy, leading to better productivity404884Mathematicare benefits help to keep employees healthy, leading to better productivity404884Mathematicare benefits help to better control of health care costs404884Mathematicare benefits help to better control of health care costs404884Mathematicare benefits help to better control of health care costs404884Mathematicare benefits help to better control of health care costs4 | July July 2013July 2014Healthcare benefits help to keep and retain employees with the company38488385Healthcare benefits help to attract quality employees to the company offers generous healthcare benefits as a requirement of their compensation package39407378Our company offers generous healthcare benefits as compensate for lower salaries39405264Healthcare benefits help to boost employee morale bealth of the employees41468386Our CEO and senior leaders are committed to improving the health of the employees4045N/AN/AOur CEO and senior leaders feel it is their responsibility to take care of their employees healthy, leading to better productivity40488486Healthcare benefits help to keep employees healthy, leading to better productivity40488486Healthcare benefits help to keep employees healthy, leading to better productivity40488486 |

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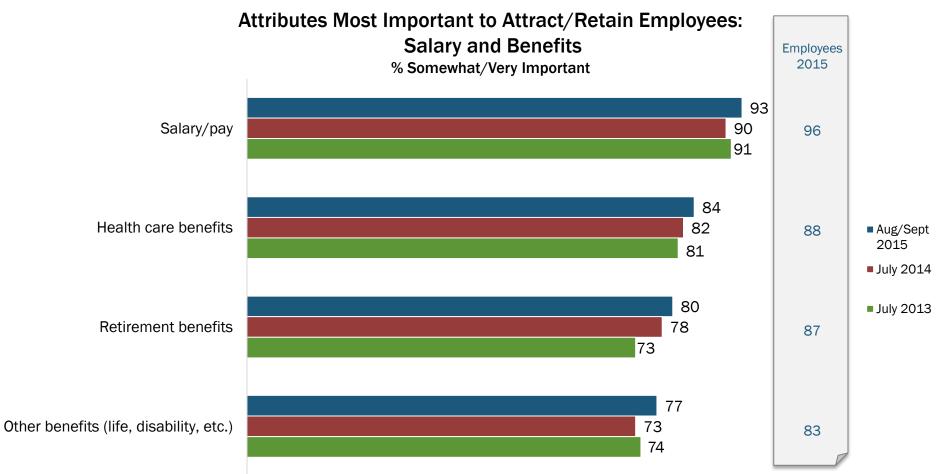
BOLD item indicates % is significantly greater than 2013 data

% Somewhat /Strongly Agree

BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500) Q832. How much do you agree or disagree with the following statements?

Employers and Employees Agree on Salary, Benefit Priorities

Over 80% of both employers and employees agree that healthcare benefits are important for attracting/retaining employees.



BASE: All Qualified Respondents: (July 2013 n=758, July 2014 n=751 Aug/Sept 2015 n=1500)

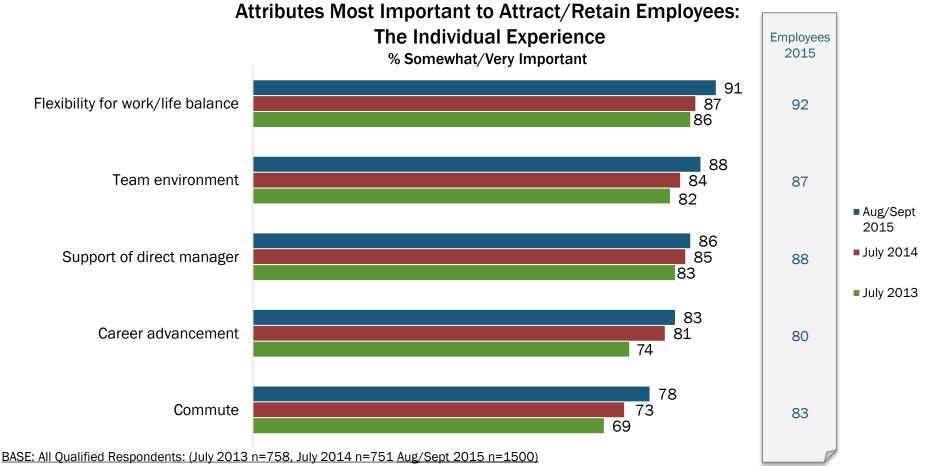
Q717. How important are each of the following attributes in your company's ability to attract and retain employees? From 2015 General Population Survey:

BASE: Qualified Respondents And Full/Part-time Employed (n=2495)

Q1105. When thinking about your job/career, how important are each of the following factors in your overall job satisfaction? www.transamericacenterforhealthstudies.org/

Over 90% of Employers and Employees Prioritize Flexibility for Work/Life Balance

When asked to rate the importance of a variety of items about the employee experience, ratings between employers and employees are strikingly similar.



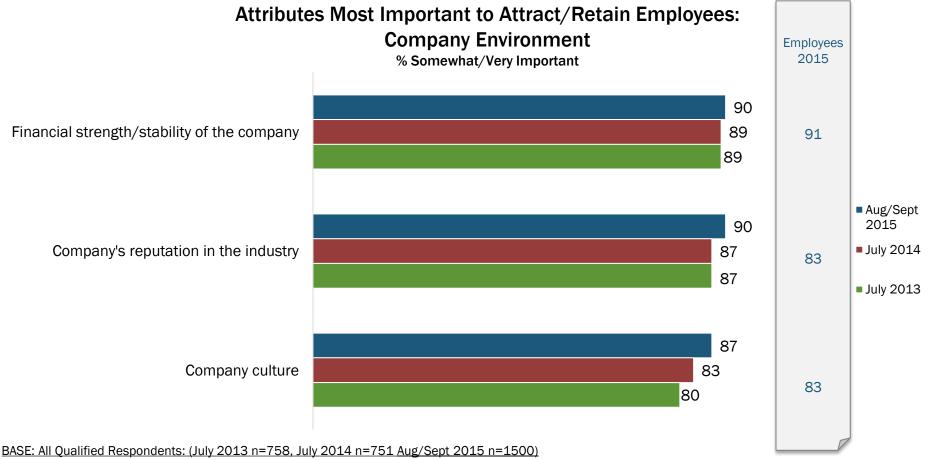
Q716. How important are each of the following attributes in your company's ability to attract and retain employees? From 2015 General Population Survey:

BASE: Qualified Respondents And Full/Part-time Employed (n=2495)

Q1105. When thinking about your job/career, how important are each of the following factors in your overall job satisfaction? www.transamericacenterforhealthstudies.org/

Employers May Overestimate Importance of Reputation and Company Culture

The vast majority of employers believe the company's reputation and culture are important to attract and retain employees, slightly more than employees.



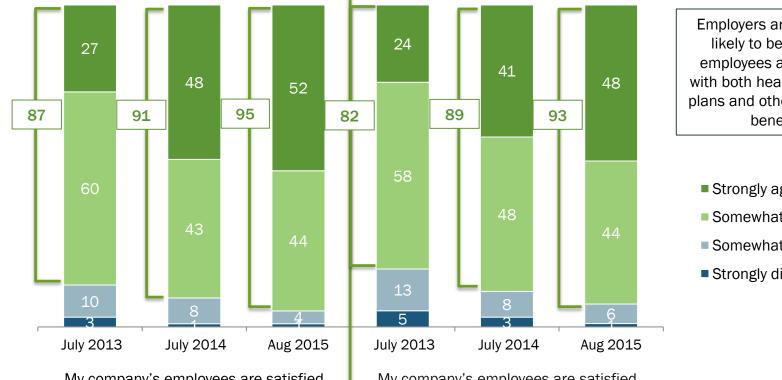
Q716. How important are each of the following attributes in your company's ability to attract and retain employees? From 2015 General Population Survey:

BASE: Qualified Respondents And Full/Part-time Employed (n=2495)

Q1105. When thinking about your job/career, how important are each of the following factors in your overall job satisfaction?

Employers Believe Employee Satisfaction with Benefits Is High

Employers are increasingly likely to believe their employees are satisfied with the health insurance and healthcare benefits their company offers (over the last three years).



Satisfaction with Health Insurance Plan and Benefits

My company's employees are satisfied with the health insurance plan my company offers.

My company's employees are satisfied with the healthcare benefits other than health insurance that my company offers.

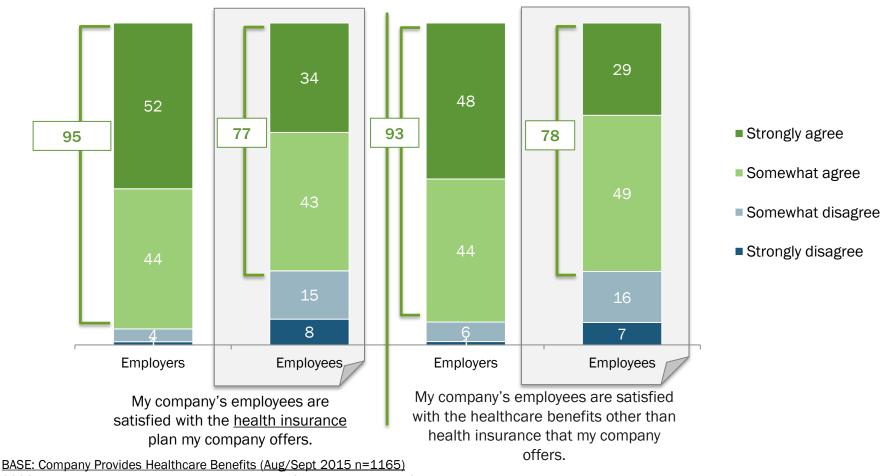
Employers are now more likely to believe their employees are satisfied with both health insurance plans and other heath care benefits.

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree

BASE: Company Provides Healthcare Benefits (July 2013 n=640, July 2014 n=626 Aug/Sept 2015 n=1165) Q906. How much do you agree or disagree with the following statements? www.transamericacenterforhealthstudies.org/

Employers Overstate Employee Satisfaction with Benefits

Employers are more likely to think employees are satisfied with the company's health insurance and benefits than employees actually report.



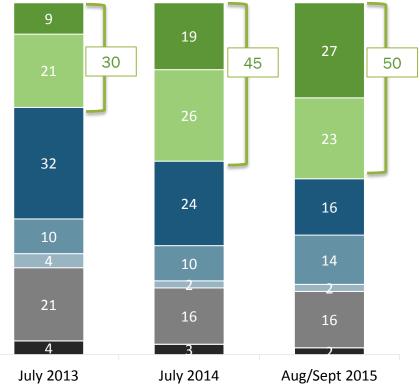
Satisfaction with Health Insurance Plan and Benefits

BASE: Company Provides Healthcare Benefits (Aug/Sept 2015 n=1165) Q906. How much do you agree or disagree with the following statements? From 2015 General Population Survey:

Q1116. How much do you agree or disagree with the following statement(s)?

Employers Are Providing More Frequent Health Benefit Education, Advice

The percentage of employers reporting they engage employees in education or advice about healthcare benefits more often than once a year has grown since 2013. However, 16% still say they never do.



Providing Employee Education on Health Benefits



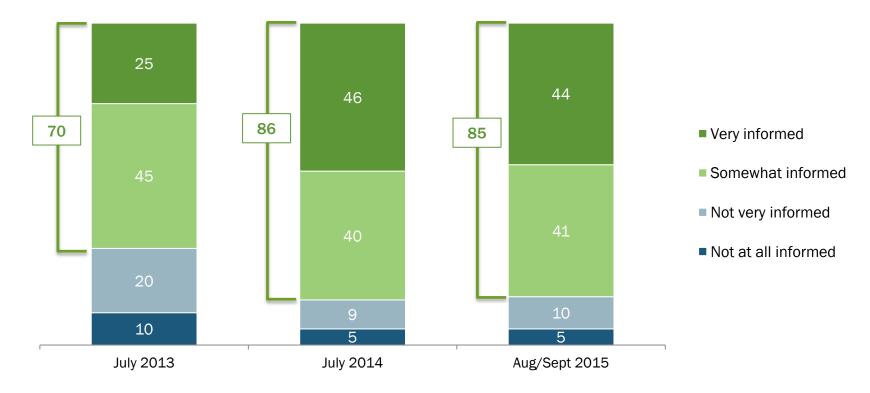
BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500)

Q1105. How often does your company proactively engage employees in education and/or advice about the healthcare benefits your company offers?

Affordable Care Act

Companies Are No More Informed About Affordable Care Act than in 2014

Six in seven companies say they feel very or somewhat informed about the ACA.



Informed About the ACA

BASE: All Qualified Respondents (Total: July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500) Q1300. How informed are you about the Patient Protection and Affordable Care Act, also known as healthcare reform or the ACA?

83% Say ACA Had Positive-Neutral Impact on Business, But Reporting Requirements Burdensome

Small businesses are more likely to say they believe the ACA has had a negative impact on their business, but reporting burden hits medium and large companies more.

Do you believe that the ACA has a How burdensome are the reporting negative, neutral, or positive effect on requirements of the ACA for your your business? company? Small companies are more likely to say the Less than 50 49 ACA has a negative 32 effect on them (23%), 42 but they are least likely 50 - 49976 to report burdensome requirements (49%). 500+ 80 **BOLD** % indicates % is Positive significantly greater than Less than 50 23 small companies Neutral 41 Negative Verv 50 - 49911 19 Somewhat 500+ Not very 10 16 Not at all 16 **BOLD** % indicates % is significantly greater than larger companies

*New in 2015

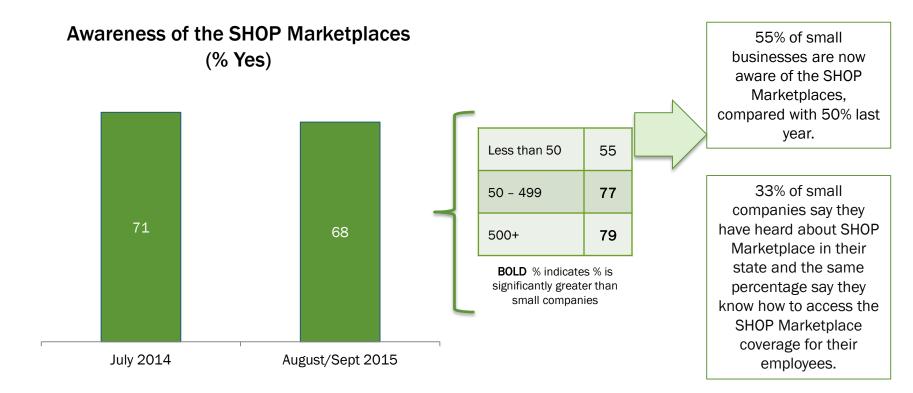
BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1306. Do you believe that the ACA has a negative, neutral, or positive effect on your business?

Q1307. How burdensome are the reporting requirements of ACA for your company?

Awareness of SHOP Lowest Among those It Affects

Around half of small businesses say they are aware of SHOP Marketplaces and a third says they know how to access SHOP coverage for their employees.



BASE: All Qualified Respondents (July 2014 n= 751, Aug/Sept 2015 n=1500)

Q1355. Even though businesses with under 50 employees are not required to provide health insurance, the Small Business Health Options Program (SHOP) Marketplace allows employees with under 50 employees the opportunity to provide coverage for their employees with some businesses eligible to qualify for tax credits. Are you aware of the SHOP Marketplaces?

Q1355B. Have you read, seen, or heard anything about the Small Business Health Options Program (SHOP) Marketplace in your state? BASE: Less Than 50 Employees (Aug/Sept 2015 n=726)

Q1355C. Do you know how to access Small Business Health Options Program (SHOP) Marketplace coverage for your employees?

Knowledge and Information

Employers Increasingly Rely on Search Engines

Employers most frequently rely on health insurance providers, healthcare websites, benefits advisors, and search engines in order to stay informed about healthcare.

Sources Consulted to Stay Informed About Healthcare Industry News (2015)

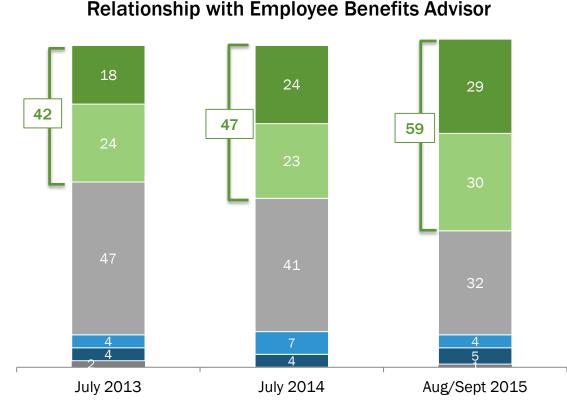
| Industry News (| 2015) | July 2014 | July 2013 | |
|--|-------|-----------|-----------|--|
| Health insurance provider | 42 | 45 | 44 | |
| Healthcare websites | 32 | 31 | 26 | |
| Benefits advisor | 31 | 37 | 33 | |
| A search engine like Google, Yahoo or Bing | 28 | 24 | 22 | TV, newspaper, and |
| Communications from the government | 26 | 26 | 23 | radio are less likely |
| A medical website like WebMD, Medscape | 24 | 23 | 14 | to be relied upon compared to other |
| Social media (Twitter, LinkedIn, Facebook, etc.) | 23 | 16 | - | sources on the list |
| News programs on television | 22 | 20 | 24 | such as healthcare websites and search |
| Magazines or newspapers | 21 | 21 | 23 | engines. |
| Advertising on television | 18 | 14 | 6 | |
| News programs on the radio | 16 | 15 | 11 | |
| Foundation or nonprofit websites or materials | 16 | 14 | 13 | |
| Syndicated research from consulting firms | 15 | - | - | |
| Other | * | 1 | 4 | |
| None of the above | 12 | 10 | 12 | |
| | | | | |

BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500)

Q1205. Which of the following sources do you consult to keep informed about healthcare industry news? Please select all that apply.

Employers Expect Benefits Advisors to Be More Consultative

Of those who work with an advisor, there is an increasing trend to want them to be more consultative.



61% report working with a benefits advisor.Much more consultative

- Somewhat more consultative
- Stay the same
- Somewhat less consultative
- Much less consultative
- Our company plans to discontinue use of a benefits advisor

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q1340. Does your company currently work with an employee benefits advisor?

BASE: Work with Benefits Advisor (July 2013 n=445, July 2014 n=457, Aug/Sept 2015 n=830)

Q1345. Over the next 2 years, how do you anticipate your relationship with your employee benefits advisor to change, if at all? Our employee benefits advisor will become... www.transamericacenterforhealthstudies.org/

Demographics

Demographics

| Gender % | July 2013 (n=758) | July 2014 (n=751) | August 2015 (n=1500) |
|--|-------------------------|-------------------------|----------------------------|
| Male | 63 | 61 | 58 |
| Female | 37 | 39 | 42 |
| Employment Status % | (n=758) | (n=751) | (n=1500) |
| Employed full time | 81 | 76 | 74 |
| Self-employed | 19 | 24 | 26 |
| Primary Business % | (n=758) | (n=751) | (n=1500) |
| Manufacturing | 14 | 20 | 25 |
| Agriculture, mining or construction | 5 | 6 | 6 |
| Transportation, communications, or utilities | 5 | 2 | 6 |
| Professional services, including finance, legal, engineering, and healthcare | 32 | 32 | 25 |
| Service industries such as retail trade, hospitality, or administration | 13 | 10 | 13 |
| Some other type of business | 31 | 30 | 26 |

| Employee Title % | July 2013 (n=758) | July 2014 (n=751) | August 2015 (n=1500) |
|---|-------------------------|-------------------------|----------------------------|
| Owner | 27 | 44 | 53 |
| CEO/Chairman | 4 | 14 | 12 |
| President | 6 | 4 | 5 |
| Director of HR | 15 | 20 | 14 |
| Benefits Manager | 12 | 12 | 12 |
| Other HR professional responsible for employee benefits | N/A | 2 | 2 |
| Other professional responsible for employee benefits | N/A | 4 | 3 |

Demographics

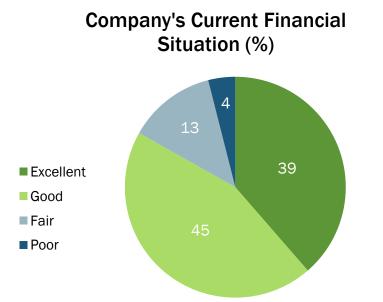
| Employer Size (Full-time Only) % | July 2013 (n=758) | July 2014 (n=751) | August 2015 (n=1500) |
|--------------------------------------|-------------------------|-------------------------|----------------------------|
| 1 - 24 | 34 | 31 | 35 |
| 25 - 50 | 9 | 9 | 10 |
| 51-99 | 6 | 8 | 4 |
| 100 - 499 | 14 | 12 | 16 |
| 500+ | 37 | 40 | 35 |
| Owners of Company % | N/A | (n=751) | (n=1500) |
| Female | N/A | 33 | 42 |
| Black or African American | N/A | 11 | 15 |
| Non-white Hispanic | N/A | 15 | 16 |
| Asian or Pacific Islander | N/A | 10 | 10 |
| Native American or Alaskan Native | N/A | 4 | 6 |
| Mixed Race | N/A | 11 | 9 |
| Some other non-white race | N/A | 2 | 3 |
| None of these | N/A | 37 | 1 |
| Not sure | N/A | 4 | 1 |
| Decline to answer | N/A | 4 | 2 |

| Company Revenue % | July 2013 (n=758) | July 2014 (n=751) | August 2015 (n=1500) |
|---|-------------------------|-------------------------|----------------------------|
| Less than \$500,000 | 22 | 20 | 22 |
| \$500,000 to less than \$1 million | 5 | 7 | 8 |
| \$1 million to less than \$5 million | 12 | 11 | 14 |
| \$5 million to less than \$10 million | 7 | 9 | 8 |
| \$10 million to less than \$50 million | 10 | 11 | 10 |
| \$50 million to less than \$200 million | 10 | 10 | 12 |
| \$200 million to less than \$500 million | 6 | 9 | 8 |
| \$500 million to less than \$1 billion | 4 | 9 | 10 |
| \$1 billion or more | 12 | 8 | 6 |
| Don't know | 7 | 2 | 1 |
| Decline to answer | 5 | 4 | 2 |
| Company Headquarters by Region % | (n=758) | (n=751) | (n=1500) |
| East | 25 | 25 | 23 |
| Midwest | 17 | 19 | 18 |
| South | 24 | 32 | 33 |
| West | 16 | 25 | 26 |

Appendix

Most Companies Report Positive Financial Standings

When asked to rate their company's current financial situation, most companies rated their current financial situation as excellent or good.



BASE: All Qualified Respondents (Aug/Sept 2015 n=1500) Q705. How would you rate your company's current financial situation?

Many Expect Increase in Profitability, Wages and Hiring

Around half of employers expect wages and hiring to increase while nearly two in three expect profitability to increase in the next 1 to 2 years.

 50
 55
 64
 49
 Increase

 45
 42
 31
 45
 Becrease

 45
 42
 31
 6

 Number of Employees
 Wages
 Profitability
 Hiring

Company Changes In The Next 1-2 Years

BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

Q710. Over the next 1-2 years, how do you anticipate the following will change at your company?

Larger Companies More Likely to Make Changes

Medium and large companies are more likely than small employers to say they plan on making changes to healthcare benefits in the next 1 to 2 years.

| | Total | Less than 50 (n=795) | 50-499 (n=395) | 500+ (n=310) |
|--|-------|----------------------------|-------------------|-----------------|
| Implement a wellness program | 19 | 11 | 26 | 24 |
| Change plan options | 19 | 12 | 20 | 26 |
| Add or increase company contribution to cover costs for health insurance | 16 | 8 | 21 | 21 |
| Add healthcare benefits other than health insurance | 15 | 10 | 17 | 20 |
| Add health insurance | 15 | 12 | 20 | 15 |
| Add or increase company contribution to cover costs for healthcare benefits other than health insurance benefits | 14 | 5 | 18 | 24 |
| Add coverage for children to employee health plans | 13 | 8 | 18 | 15 |
| Change insurers | 12 | 8 | 16 | 15 |
| Reduce or eliminate company contribution to cover costs for health insurance | 12 | 7 | 12 | 18 |
| Offer coverage to employees through the Small Business Health Options Program (SHOP) marketplace | 11 | 7 | 14 | 16 |
| Tighten requirements for employees to be eligible for healthcare benefits | 11 | 4 | 16 | 18 |
| Add dependent coverage to employee health plans | 11 | 8 | 19 | 10 |
| Company will directly pay employee health costs (self-insured health coverage) | 10 | 5 | 14 | 15 |
| Loosen requirements for employees to be eligible for healthcare benefits | 10 | 5 | 13 | 14 |
| Reduce or eliminate company contribution to cover costs for healthcare benefits other than health insurance | 10 | 5 | 12 | 14 |
| Narrow the set of providers in network (physicians and/or hospitals) | 10 | 5 | 14 | 13 |
| Add an independent third party administrator of health plans | 9 | 4 | 14 | 11 |
| Eliminate dependent coverage on employee health plans | 8 | 3 | 11 | 13 |
| Reduce or remove healthcare benefits other than health insurance | 7 | 3 | 8 | 12 |
| Remove health insurance | 6 | 3 | 9 | 7 |

Expected Changes for Company Healthcare Benefits

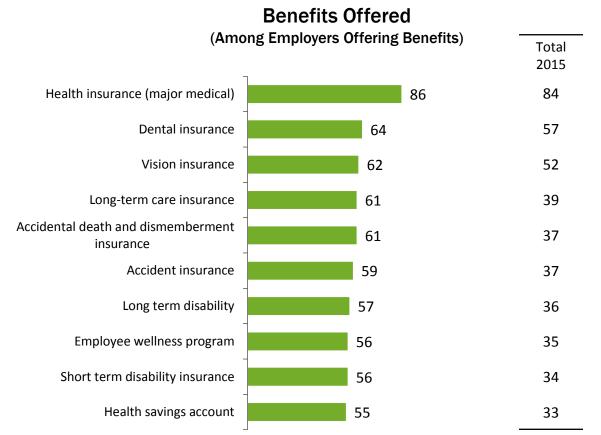
BASE: All Qualified Respondents (Aug/Sept 2015 n=1500)

1025. What changes, if any, do you expect will be made to your company's healthcare benefits in the next 1 - 2 years? Please select all that apply.

BOLD % indicates % is significantly greater than small companies

Companies Adding Benefits Likely to Have Broad Offerings

Those who reported adding other insurance benefits in the past year are more likely than companies overall to offer supplemental insurance in general.

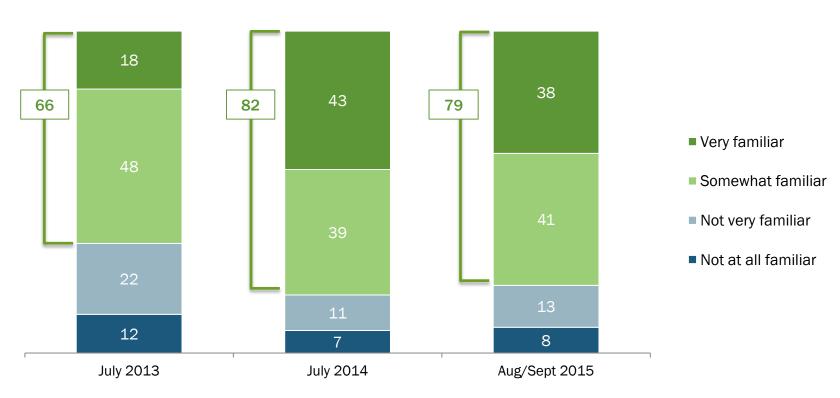


Only top 10 most common offerings for Total Employer data shown.

BASE: Company Provides Healthcare (Aug/Sept 2015 n=1165, Added Other Insurance Benefit (n=101) Q810. Which of the following healthcare benefits does your company offer to employees?

Familiarity with Supplemental Products Is Softer

The majority of employers are familiar with alternative supplemental insurance but familiarity is softening compared to 2014.



Familiarity With Alternative/Supplemental Insurance Products

BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500)

Q1035. How familiar are you with alternative or supplemental insurance products? These are insurance plans that people use to pay for healthrelated costs not covered by traditional health insurance including long term care insurance, critical illness insurance, cancer insurance, etc. www.transamericacenterforhealthstudies.org/

Available Benefits Most Common Information Provided

Employers say the most common forms of information they provide so that their employees can make informed choices about health insurance are about available benefits and materials from their plan provider.

| | July 2013 | July 2014 | August 2015 |
|--|-----------|-----------|-------------|
| What benefits are available | 47 | 38 | 42 |
| Materials from our plan provider | N/A | 37 | 38 |
| A comparison of coverage among health insurance plans that are available | 30 | 31 | 30 |
| A quality rating of doctors in the network | 17 | 23 | 29 |
| Access to a benefits consultant or navigator | N/A | N/A | 28 |
| A comparison of how the cost (premiums, co-pays, etc.) of health insurance may change from what they pay now | 24 | 30 | 27 |
| Materials from my company on options/choices | 33 | 28 | 26 |
| Notice of new Health Insurance Marketplace coverage options and health coverage as required by the U.S Department of Labor | N/A | 22 | 24 |
| A comparison of how access to doctors and providers may change from what is available to them now | 19 | 19 | 23 |
| An unbiased resource on their options/choices | 16 | 20 | 21 |
| None of the above | 26 | 20 | 17 |

Information Provided to Employees

BASE: All Qualified Respondents (July 2013 n=758, July 2014 n=751, Aug/Sept 2015 n=1500)

Q1102. What information, if anything, do you provide so that your employees can make informed choices about their health insurance options?

Self-insured Companies Need More From Benefit Advisors

Companies that are self-insured and work with a benefit advisor are more likely than those who buy a plan to say they anticipate their relationship with their benefits advisor to become more consultative.

| | | Approach to Providing Benefits | | | |
|---|--|--------------------------------|-------------------|---------------------|--|
| | | Self-insured n=257 | Buy Plan n=519 | Subsidized n=47* | |
| Φ Much/Somewhat More | Much/Somewhat More | 65 | 57 | 46 | |
| Future Relationship with Employee Benefits Advisor | Much more consultative | 41 | 22 | 23 | |
| h Em sor | Somewhat more consultative | 24 | 34 | 24 | |
| lationship with F Benefits Advisor | Stay the same | 19 | 38 | 43 | |
| onshi efits | Somewhat/Much Less | 14 | 6 | 11 | |
| telati Ben | Somewhat less consultative | 6 | 3 | - | |
| ure F | Much less consultative | 8 | 2 | 11 | |
| Fut | Our company plans to discontinue use of a benefits advisor | 2 | * | - | |

BOLD item indicates % is significantly greater than companies that buy plans

BASE: Works with Benefits Advisor (n=830)

Q1345. Over the next 2 years, how do you anticipate your relationship with your employee benefits advisor to change, if at all?

*Small Base. Results are directional in nature.

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